

Contents

Foreword	iii
The Interviewer	iv
Acknowledgments	iv
Introduction	vii
Career Summary	ix
Promotion History	x
Education	x i
Decorations	x i
Interview	1
Childhood and West Point Years	3
World War II and Early Post-War Assignments	13
Germany, Savannah, and Fort Leavenworth	23
Goose Bay and OCE	33
Tulsa District	46
West Point	60
Legislative Liaison	65
Vietnam	71
Missouri River Division	79
Director of Civil Works	91
Deputy Chief of Engineers	114
Chief of Engineers	
Internal and External Relationships	124
International and Military Projects	166
Civil Works Projects	185
Post-Retirement Career	204
Conclusion..	215
Acronyms	221
Index	223
Appendix A: “Our Troubled Waterways”	A-1
Appendix B: “A Time for Reflection”	B-1
Appendix C: “Maintaining Engineer Readiness”	C-1
Appendix D: “The Corps of Engineers and the American Environment”	D-1
Appendix E: “Let’s Get Back to Work”	E-1
Appendix F: “Reflections: An Interview with the Chief”	F-1
Appendix G: “Construction Management Training: An Industry/Academia Challenge” ..	G-1
Appendix H: “Changing Role of the Corps of Engineers-1 1970-1980”	H-1

Photographs

Lieutenant General John W. Morris	2
West Point Track Team, 1943	9
Graduation Picture, 1943	12
Geraldine King, 1946	17
Captain John W. Morris and Gerry Morris in Garmisch	25

Promotion to Lieutenant Colonel, 1953	29
President Lyndon Johnson's Dedication of the Eufaula Reservoir, 1964	52
Susan Morris Riding a Polo Pony in Tulsa	56
Colonel Morris Made an Honorary Chieftain of the Ponca Tribe, 1962	57
Colonel Morris in Tulsa	58
Colonel Morris as a "Tac" at West Point, 1965	61
Brigadier General John W. Morris in South Vietnam, 1970	73
Reunion of Former 18th Engineer Brigade Commanders, 1972	78
General Morris Assumes Command of the Missouri River Division, 1970	81
General and Mrs. Morris, 1972	90
Christmas Card Designed by Missouri River Division Staff, 1971	91
General Morris at Suez Canal, 1974	103
General Morris Addresses PIANC in Leningrad, 1977	104
Corps of Engineers Vessel, <i>Sergeant Floyd</i> , 1975	107
General Morris, Director of Civil Works	112
MG John W. Morris Sworn in as Deputy Chief of Engineers, 1975	117
MG John Morris and Son, Lieutenant John Morris, 1976	126
Kaw Dam Dedication Parade, Ponca City, OK, 1976	127
Corps of Engineers, 205th Anniversary Celebration, 1980	131
Meeting With President Jimmy Carter to Discuss Water Resource Projects, 1977	132
LTG John W. Morris and President Jimmy Carter, 1977	135
White House Meeting to Discuss Dam Safety, 1977	137
Corps of Engineers 204th Anniversary Celebration, 1979	145
Engineer Day Celebration, 1979	151
Emergency Operations After a Severe Snowstorm in Buffalo, NY, 1977	152
Groundbreaking Ceremony of Arthur Casagrande Building, 1978	163
The Dam at the Shimen Power Station	167
The Dam at the Wujiangdu Power Station Under Construction	167
The Dam at the Panjiakou Power Station Under Construction	168
Site of Three Gorges Dam in China, 1980	169
Saudi Arabia's National Guard Headquarters Building	173
Dedication of the National Guard Headquarters Building in Saudi Arabia	174
General Bernard Rogers Visits the Engineer Topographic Laboratory	186
Portrait of General Morris by Meg Sergeant	194
General Morris Near His Retirement as Chief of Engineers, 1980	203
"Construction's Man of the Year," New York City, 1977	216
General Morris Receiving the Distinguished Graduate Award, 1998	218